Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from July 2022 Meeting

Approved by: BRILLA BOARD

DATE: AUGUST 16, 2022

Date:	July 19, 2022	
Time:	12:00-12:45 PM EST	
Location:	Brilla Schools Network, 441 E. 148th St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhsZ WRrZStYQT09)	
Participants:	Board members : Mary O'Grady, Darla Romfo, Eric Eckholdt, James Jones, David Ingles, Rick Ramirez, Elena Sada, and Stephanie Saroki de Garcia	
	School Staff: William Scott, Meirelys Ruiz, Patrick McGowan, Shingi Mutasa, Tanicqua Davis	
	CMO Staff: David Morales, Shanelle County, Jen Gowers, Jessica Lovinsky, Kevin Hanratty, Matt Salvatierra, Reyes Claudio, Molly Rippe, Douglas Minson, and Tywone Redmond	
	Other: Joe Keeney, Kyle Pellerin, Robert Keogh, Shahz Rasheed	
Apologies:	Charles Bozian and Br. Brian Carty	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of June Minutes	Eckholdt	12:02 pm
3	Brilla Lease Amendments	Salvatierra	12:04 pm
4	Graduation & Onboarding Update	Zurlo	12:15 pm
5	Executive Session	Eckholdt	12:20 pm
6	Adjournment	Eckholdt	12:45 pm

Proceedings:

• The meeting was called to order by Mr. Eckholdt at 12:00 PM.

Item 2. Approval of June Minutes

• Mrs. Saroki de Garcia motioned to approve the minutes from the May meeting. and Mr. Jones seconded the motion. Ms. Sada abstained from voting as she was not present at the May meeting. The minutes from the June meeting were then approved by all other board members.

Item 3. Brilla Lease Amendments

- Mr. Salvatierra provided an overview of the proposed amendments to the lease agreements between Seton Education Partners and Brilla Public Charter Schools.
- Mr. Ingles moved to approve the attached resolution to approve all lease amendments and Ms. O'Grady seconded the motion. Mrs. Saroki de Garcia recused herself from the final discussion and vote as she is an employee of Seton Education Partners. The attached resolution was then approved.

Item 4. Graduation & Onboarding Update

Ms. Zurlo provided the board with an update on the 8th grade graduation as well as preparations for onboarding for teachers which begins in late July.

Item 5. Executive Session

- Mr. Eckholdt asked for a motion for the board to go into executive session to discuss matters related to the performance of leaders of Vertex Partnership Academies. Ms. Sada motioned to move into executive session and after being seconded by Mrs. Saroki de Garcia, the motion was unanimously approved.
- To conclude the session, there was a motion to exit the executive session and resume the public session.

Item 6. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 12:45 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from August 2022 Meeting

Approved by: BRILLA BOARD

DATE: SEPTEMBER 20, 2022

Agenda:		
Date:	August 16, 2022	
Time:	12:00-12:45 PM EST	
Location:	Brilla Schools Network, 441 E. 148th St, Bronx, NY 10455 and Zoom (<u>https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhsZ</u> <u>WRrZStYQT09</u>)	
Participants:	 Board members: Br. Brian Carty, Eric Eckholdt, James Jones, Darla Romfo, Stephanie Saroki de Garcia, Elena Sada, Rick Ramirez, and Charles Bozian School Staff: William Scott, Meirelys Ruiz, and Patrick McGowan 	
	CMO Staff: Jolleen Wagner, Andrew Ketchum, Kevin Hanratty, Mariela Gratero, Robert Keogh, Emily Brooks, Luanne Zurlo, Dan Faas, Molly Rippe, Matt Salvatierra, Billy Bludgus, Daniel Palombo, Jen Gowers, Shanelle County, Stephanie Montero, David Morales, Douglas Minson, Brett Chappell, Alexandra Cohill, and Ruby Amezquita	
	Other: Joe Keeney, Kyle Pellerin, and Robert Keogh	
Apologies:	David Ingles, Mary O'Grady	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of July Minutes	Eckholdt	12:02 pm
3	Financial Update	Salvatierra and Keogh	12:04 pm
4	Brilla Charter Renewals Update	Zurlo and Morales	12:10 pm
5	Staff Exit Interview & Retention Data	Chappell	12:20 pm
6	Adjournment	Eckholdt	12:45 pm

Proceedings:

• The meeting was called to order by Mr. Eckholdt at 12:00 PM.

Item 2. Approval of July Minutes

• Ms. Romfo motioned to approve the minutes from the May meeting and Mr. Jones seconded the motion. Mr. Bozian and Br. Brian Carty abstained from voting as they were not present at the July meeting. The minutes from the July meeting were then approved by all other board members.

Item 3. Financial Update

- Mr. Salvatierra provided an overview of Brilla's finances for fiscal year 2022.
- In response to questions from Mr. Jones and Mr. Eckholdt, respectively, Mr. Salvatierra explained where government stimulus money was recorded and how the size of our population of students with disabilities affects income and expenses.

Item 4. Brilla Charter Renewals Update

• Mr. Morales, Senior Director of Data Analytics, summarized the charter renewal process for the board members. He explained that every five years each charter school must go through an extensive renewal process which includes an accountability plan. He noted that SUNY chose Brilla to test out a 'true-up' process so that going forward, each of our five charters will be renewed in the same year. This means that our most recent renewals were made for less than five years so that in future years, all of Brilla's renewals can all be aligned.

Item 5. Staff Exit Interview & Retention Data

- Mr. Chappell provided an overview of Brilla staff retention which included the number of mid-year quits, staff contract renewals, and summer departures. He then summarized data and feedback from the exit interviews which he conducted with all departing staff during the 2021-2022 school year. Finally, he reviewed the 2021-2022 Gallup Q12 Survey results from Brilla staff, comparing the June 2022 results with the October 2021 results.
- A conversation was had around retention, reasons for staff departures, and goals for the future.

Item 6. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 12:50 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from September 2022 Meeting

Approved by: BRILLA BOARD

DATE: OCTOBER 18, 2022

Date:	September 20, 2022
Time:	12:00-1:05 PM EST
Location:	Brilla Schools Network, 441 E. 148th St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhsZ WRrZStYQT09)
Participants:	Board members: Br. Brian Carty, Eric Eckholdt, James Jones, Darla Romfo, Stephanie Saroki de Garcia, Elena Sada, Rick Ramirez, and David Ingles, and Mary O'GradySchool Staff: Patrick McGowan, Chris Matesic, Denise McCrummen, Shingi Mutasa, Zoranlly Burgos, and Meiryls Ruiz
	CMO Staff: Alexandra Cohill, Shanelle County, Molly Rippe, Jen Gowers, Billy Bludgus, Douglas Minson, Andrew Ketchum, Jolleen Wagner, Mariela Gratero, Luanne Zurlo, Kevin Hanratty, Matt Salvatierra, Ruby Amezquita, Daniel Palombo, Kelly O'Brien, Jessica Lovinsky, Trevor Sorensen, Yeime Valle, and Christina Reyes
	Other: Joe Keeney (4th Sector Solutions) and Joyanet Mangual (Vertex Partnership Academy)
Apologies:	Charles Bozian

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of August Minutes	Eckholdt	12:03 pm
3	Approval of policy regarding virtual board meeting attendance	Eckholdt	12:05 pm
4	Principal Update: Brilla College Prep Middle	Scott	12:10 pm
5	Vertex Update	Mangual	12:22 pm
6	Enrollment Update	Zurlo	12:38 pm
7	Approval of sublease for St. Pius building	Salvatierra	12:50 pm
8	Adjournment	Eckholdt	1:05 pm

• The meeting was called to order by Mr. Eckholdt at 12:00 PM.

Item 2. Approval of August Minutes

• Mr. Jones motioned to approve the minutes from the August meeting and Br. Brian Carty seconded the motion. Ms. O'Grady abstained from voting as she was not present at the September meeting. The minutes from the September meeting were then approved by all other board members.

Item 3. Approval of policy regarding virtual board meeting attendance

- Mr. Eckholdt overviewed the latest requirements of Open Meetings Law regarding virtual attendance at board meetings. He also reviewed a proposed resolution which would authorize Brilla board members to attend meetings via videoconferencing if they have acceptable reasons for virtual attendance.
- Mrs. Saroki de Garcia motioned to approve the resolution and Br. Brian seconded the motion. The attached videoconferencing resolution then passed unanimously.

Item 5. Principal Update: Brilla College Prep Middle

- Mr. Minson introduced Mr. Will Scott, principal of Brilla College Prep Middle (BCPM).
- Mr. Scott provided an overview of relevant data from BCPM, including the most recent academic and culture data. He overviewed progress toward initiatives on academic achievement and school culture.
- In response to a question from Mrs. Saroki de Garcia, Mr. Scott described the efforts around soliciting more feedback from staff.
- Ms. Romfo asked how the school is addressing learning loss, and Mr. Scott overviewed the use of data, targeted interventions, adaptive blended learning groups, and instructional coaching.
- A conversation was had around state test results and the social-emotional needs of students.

Item 6. Vertex Update

- Mrs. Mangual, Principal of Vertex Partnership Academy, provided an overview of the first weeks of school at Vertex, including current enrollment levels, academics, and curriculum. She also named enrollment goals and upcoming events.
- The board discussed Vertex's approach to enrollment and ways to strengthen it.
- Mrs. Saroki de Garcia noted that she plans to ask Mr. Ian Rowe to provide the Brilla board with an update on Vertex students' current academic levels in relation to what the administration expected.
- Mr. Eckholdt noted that while Seton handles recruitment for Brilla K-8, the Vertex leadership is responsible for recruitment for Vertex high school.
- Mrs. Saroki de Garcia asked Mrs. Mangual to schedule a 30-60 minute call to strategize around student recruitment.
- Ms. Sada noted that it could be helpful to survey parents to find out why they chose one school rather than another. Mrs. Saroki de Garcia noted that it might make sense for Chris Matesic to create and circulate a survey to parents of our 8th graders.
- Mr. Eckholdt noted that he supports the creation of a joint oversight committee for Vertex that is composed of both Brilla and Vertex staff.

Item 7. Enrollment Update

• Ms. Zurlo provided an overview of Brilla's current enrollment levels in relation to the enrollment budget and capacity. She noted that there are plans to tighten the staffing model at the schools.

• The board discussed factors that may have led to Brilla's current student enrollment, including sector-wide trends. Ms. Sada noted that it may be beneficial to look at the data from different geographies and types of schools.

Item 4. Approval of sublease for St. Pius building

- Mr. Salvatierra provided an overview of a proposed sublease from Seton to Brilla for a portion of the former St. Pius building, which will include a gym, meeting space, and small rooms for individualized instruction.
- Mr. Eckholdt noted that an independent counsel representing Brilla reviewed the sublease. He added that Brilla completed a fair market valuation of the space and determined that the proposed sublease is a favorable deal for Brilla and is below market rate.
- All Seton staff members recused themselves from the meeting, exiting the room in person and logging off of Zoom.
- In response to a question from Ms. Sada, Mr. Ekcholdt reiterated that he is pleased with the terms of the lease and believes it is a fair deal for Brilla.
- Mrs. O'Grady motioned to approve the attached resolution for the sublease. Ms. Sada seconded the motion. The resolution was unanimously approved.

Item 9. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 1:05 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from October 2022 Meeting

Approved by: BRILLA BOARD

DATE: NOVEMBER, 15, 2022

Date:	October 18, 2022	
Time:	5:00-6:00 PM EST	
Location:	Brilla Veritas Elementary, 600 E 156th St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhsZ WRrZStYQT09)	
Participants:	: Board members : Eric Eckholdt, Stephanie Saroki de Garcia, James Jones, David Ing Mary O'Grady, Darla Romfo, Elena Sada, and Rick Ramirez	
	School Staff: Patrick McGowan, Will Scott, Meiryls Ruiz, Tanicqua Davis, Shingi Mutasa, and Jonathan Paredes	
	CMO Staff: Alexandra Cohill, Shanelle County, Reyes Claudio, Rachelly Crime, Luanne Zurlo, Matt Salvatierra, Dan Faas, Christy Penalo, Molly Rippe, Christina Reyes, Colleen Vaughn, Jessica Lovinsky, and Stephanie Montero	
	Other: Robert Keogh and Joe Keeney (4th Sector Solutions)	
Apologies:	Charles Bozian and Br. Brian Carty	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	5:00 pm
2	Approval of September Minutes	Eckholdt	5:02 pm
3	Approval of Resolution for Leasehold Mortgage on St. Pius Property	Salvatierra	5:03 pm
4	Approval of Resolution for Updated Build NYC Agreements	Salvatierra	5:08 pm
5	Finance Update	Salvatierra	5:13 pm
6	Student Enrollment Update	Zurlo	5:20 pm
7	Academic Committee Update	Saroki de Garcia & County	5:35 pm
8	Adjournment	Eckholdt	6:00 pm

• The meeting was called to order by Mr. Eckholdt at 12:00 PM.

Item 2. Approval of September Minutes

• Mr. Ingles motioned to approve the minutes from the September meeting and Mrs. Saroki de Garcia seconded the motion. The minutes from the September meeting were then unanimously approved.

Item 3. Approval of Resolution for Leasehold Mortgage on St. Pius Property

- Mr. Salvatierra provided an overview of the leasehold mortgage review of the St. Pius Property. He noted that the agreement has been reviewed by Brilla's local real estate council as well as Brilla's outside legal counsel, both of whom gave it their blessing.
- Ms. Romfo noted that in the future it would be nice to have Brilla's independent counsel join the board meeting to comment on agreements between Seton and Brilla.
- Ms. O'Grady motioned to approve the resolution. Mrs. Saroki de Garcia recused herself from the vote. After being duly seconded, the motion was approved.

Item 5. Approval of Resolution for Updated Build NYC Agreements

- Mr. Salvatierra explained that Brilla recently updated a number of its leases with Seton. In those revisions Brilla restated some responsibilities of Seton as landlord, changed rent amounts, and in certain cases changed the specifications around which schools would be in which buildings and when. Two of these properties were financed by the 2021 bonds issued through Build NYC. The resulting change required their board approval and resulted in a change to the Tax Regulatory Agreement and the Use Agreement that Brilla had previously been a party to as the Charter School tenant in the financed facilities.
- Mr. Salvatierra noted that the resolution to approve the proposed Build NYC agreements has been reviewed by Brilla's independent legal counsel as well as by Seton's legal counsel. It authorizes the updates to those two agreements that are attached below the resolution.
- Ms. Romfo motioned to approve the updated Build NYC Agreements and Mr. Ingles seconded the motion. Mrs. Saroki de Garcia recused herself from the vote. The resolution was then approved.

Item 6. Financial Update

- Mr. Keogh provided an update on Brilla's financial status. He described how enrollment billing affected the revenue forecast, recent savings, and a plan to postpone investment in HVAC upgrades.
- In response to a question from Mr. Eckholdt, Mr. Keogh described how enrollment billing works and is true-ed up over time.
- A discussion was had around use of stimulus funding and HVAC upgrades. Mr. Salvatierra noted that Brilla is compliant with allowable uses of stimulus funds, but at a future board meeting there should be a vote to amend Brillas ARP stimulus spending plan.

Item 7. Enrollment Update

- Ms. Zurlo provided an overview of Brilla's current enrollment levels in relation to the enrollment budget and capacity.
- A discussion was had around factors that influence enrollment, including demographic shifts, offering bussing, Pre-K programs, and school models.
- The board discussed attrition rates, advertising opportunities, recruitment methods, and Brilla's staffing structure.

• Mr. Eckholdt asked that the enrollment team update the board quarterly on enrollment.

Item 4. Academic Committee Update

- Mrs. Saroki de Garcia provided an overview of Brilla students' New York State Exam results from Spring 2022.
- Ms. County then provided an overview of student achievement and growth data from NWEA MAP.

Item 8. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 6:00 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from November 2022 Meeting

Approved by: BRILLA BOARD

DATE: DECEMBER 13, 2022

Date:	November 15, 2022
Time:	12:00-1:00 PM EST
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhs ZWRrZStYQT09)
Participants:	Board members : Eric Eckholdt, Stephanie Saroki de Garcia, James Jones, David Ingles, Mary O'Grady, Charles Bozian, Br. Brian Carty, and Rick Ramirez
	School Staff: Calina Fernandez, Ismael Guadalupe, Meirelys Ruiz, Patrick McGowan, Shingi Mutasa, Tanicqua Davis, and William Scott
	CMO Staff: Dan Faas, David Morales, Jen Gowers, Jolleen Wagner, Kevin Hanratty, Margaret Rippe, Kelly O'Brien, Jessica Lovinsky, Ruby Amezquita, Reyes Claudio, Luanne Zurlo, Colleen Vaughn, Shanelle County, Matt Salvatierra, Vigen Guroian, Mariela Gratero, Christina Reyes, Billy Bludgus, Daniel Palombo, Trever Sorensen, Douglas Minson, Christy Mencia-Penalo, Emily Brooks, Andrew Ketchum, and Stephanie Montero
	Other: Robert Keogh and Joe Keeney (4th Sector Solutions), Bria Cunningham, Sean Carter, Beverly Madison, Nelson Mar, Shameka Mitchell, Kirsy De La Cruz, Lenard Mullins, and Tommy Satuye
Apologies:	Darla Romfo and Elena Sada

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of October Minutes	Eckholdt	12:02 pm
3	Brilla Veritas Lease Revision	Salvatierra	12:03 pm
4	Annual Audited Financial Statements	Jones & Salvatierra	12:10 pm
5	Principal Update - BCPE	Fernandez	12:15 pm
6	CMO Evaluation Tool	Zurlo	12:25 pm
7	Character Initiatives and Culture Update	Wagner	12:35 pm
8	Adjournment	Eckholdt	12:45 pm

Item 1. Call to Order:

• The meeting was called to order by Mr. Eckholdt at 12:00 PM.

Item 2. Approval of October Minutes

• Ms. O'Grady motioned to approve the minutes from the October meeting and Mr. Bozian seconded the motion. The minutes from the October meeting were then unanimously approved.

Item 3. Brilla Veritas Lease Revision

- Mr. Salvatierra explained that in July 2022, the Brilla board approved updated leases for multiple Brilla buildings. A clerical error was made in the rent schedule for the Brilla Veritas lease at 600 E 156th Street. Instead of starting the updated rate in year 3 of the rent schedule, it was inserted starting in year 4. The proposed amendment corrects this error and accurately captures the agreed-upon rates. Brilla's board-approved budget already includes the corrected rate for FY2023
- Brilla's independent legal counsel, Bria Cunningham, was present at the board meeting and noted that she had reviewed the documents and Mr. Salvatierra did a good job summarizing what had happened.
- Mrs. Saroki de Garcia recused herself from the vote and left the meeting room.
- After asking for questions and hearing none, Mr. Eckholdt asked for a motion to approve the attached resolution. Ms. O'Grady moved to approve the resolution. After being duly seconded, the resolution was approved.

Item 4. Annual Audited Financial Statements

- Mr. Salvatierra noted that the audit committee approved Brilla's annual audited financial statements during its October 27, 2022 meeting, and the minutes from that meeting were shared with the board along with the full audit. The audit, completed by Mengel Metzger Barr & Co. LLP was "clean" with no material findings.
- Mr. Eckholdt thanked the team for another clean opinion. Hearing no questions or comments, he asked for a motion to approve the audited financial statements. Mr. Bozian moved to approve and Mrs. O'Grady seconded the motion. The resolution was then unanimously approved.

Item 5. Principal Update - Brilla College Prep Elementary

- Mrs. Fernandez, principal of Brilla College Prep Elementary (BCPE) provided an update on the school, including progress toward academic and culture targets. She thanked her leadership team who has been leading the school while she has been on maternity leave.
- After a question from Mrs. Saroki de Garcia, Mrs. Fernandez shared that staff wellness is her top concern.
- A discussion was had around student literacy and progress monitoring.

Item 6. CMO Evaluation Tool

- Ms. Zurlo presented the Charter Management Organization (CMO) Evaluation Tool, which includes a number of data points from the Fiscal Year ending June 30, 2022 and evaluates Seton Education Partners' success at reaching its prescribed goals. She noted the four areas where the CMO fell short of goals, which include NY State test results, NWEA results, target enrollment, and student attrition.
- Mr. Eckholdt shared that this is not a surprise to the board and he is confident in the work that Seton is doing to improve these areas.
- A discussion was then had around how benchmarks and target goals are set.

Item 7. Character Initiatives & Culture Update

- Ms. Wagner provided an overview of Brilla's Character Initiatives and Culture domain, including the results of a recent survey that evaluated student growth in the virtues.
- A discussion was had around ways to update and revise the survey so that it is more accurate and streamlined.

Announcements

• Mr. Scott and Ms. Rippe showed the board pictures of recent field trips that Brilla students participated in.

Public Comments

- Ms. Kirsy De La Cruz, parent of a scholar at Brilla Veritas, asked to address the board and Mr. Eckholt invited her to speak. She shared concerns that she and fellow parents had about their scholars' fourth grade classroom, including teacher turnover and communication with parents.
- Ms. Zurlo thanked Ms. de la Cruz for her feedback and shared that she takes these concerns very seriously, has been aware of them, and is actively working to address them.
- Mr. Eckholdt also thanked Ms. de la Cruz for coming and sharing her thoughts with the board. He strongly encouraged her to meet with Ms. Zurlo and Mr. Minson after the board meeting to further discuss her concerns.

Item 8. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 1:00 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from December 2022 Meeting

Approved by: BRILLA BOARD

DATE: JANUARY 17, 2023

Date:	December 13, 2022	
Time:	12:00-1:00 PM EST	
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhs ZWRrZStYQT09)	
Participants:	Board members : Stephanie Saroki de Garcia, James Jones, Mary O'Grady, Br. Brian Carty, Rick Ramirez, Charles Bozian, David Ingles, and Darla Romfo	
School Staff: Calina Fernandez, Ismael Guadalupe, Meirelys Ruiz, Shir James Sayer, Chris Matesic, and Zoranlly Burgos		
	CMO Staff: Kelly O'Brien, Billy Bludgus, Colleen Vaughn, Mariela Gratero, Douglas Minson, Luanne Zurlo, Shanelle County, Molly Rippe, Jolleen Wagner, Matthew Salvatierra, Yeime Valle, Kevin Hanratty, Trevor Sorensen, Juliana Odame-Arhin, Reyes Claudio, Daniel Palombo, David Morales, Christy Mencia-Penalo, and Alexandra Cohill	
	Other: Kyle Pellerin, Joe Keeney, Lisa Holtzmuller, Andrea Contreras, Adriel Jose, and Kirsy Delacruz	
Apologies:	Elena Sada and Eric Eckholdt	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Jones	12:00 pm
2	Approval of November Minutes	Jones	12:02 pm
3	Vertex Lease and CMO Amendments	Salvatierra	12:03 pm
4	Update from a 7th Grade Student	Zurlo	12:10 pm
5	Update from the Head of Schools	Minson	12:20 pm
6	Adjournment	Jones	12:35 pm

Item 1. Call to Order:

• The meeting was called to order at 12:00 PM by Mr. James Jones, who was filling in for Mr. Eric Eckholdt.

Item 2. Approval of November Minutes

• Ms. O'Grady motioned to approve the minutes from the November meeting and Br. Brian Carty seconded the motion. Ms. Romfo abstained from the vote since she was not present at the November meeting. The minutes from the November meeting were then approved by all other board members.

Item 3. Vertex Lease and CMO Amendments

- Mr. Salvatierra explained that The NYC DOE has indicated that they will no longer provide rental assistance for the Vertex lease to Brilla and Public Prep, due to the lack of clarity on the specific lease rate to be paid. The lease had included a provision indicating that schools were only responsible for paying an amount equal to the rental reimbursement received for each charter
- The proposed change to the lease resets the total rent due (between Brilla and Public Prep) to \$570,000 per year and removes the provision that adjusted for actual rental reimbursement received. Mr. Salvatierra presented a rider to the CMO agreement that makes necessary financial adjustments.
- In response to questions from Ms. O'Grady, Mr. Ingles, and Mr. Jones, Mr. Salvatierra clarified how the rent amount is adjusted in the lease amendment based on the number of students and clarified the implications to Brilla which are minimal.
- Mr. Salvatierra also introduced Brilla's independent legal counsel, Ms. Lisa Holtzmuller, who was present at the meeting and reviewed the lease amendment.
- Mr. Jones asked for a motion to approve the below resolution:

RESOLVED to authorize and direct Matthew Salvatierra to continue to negotiate an amendment to the Sublease Agreement between Vertex and Brilla, as well as an amendment to the Academic and Business Services Agreement between Vertex and Brilla, as well as authorize and direct Eric Eckholdt to execute such amendments when finalized to the satisfaction of Eric Eckholdt on behalf of Brilla.

• Mrs. Saroki de Garcia motioned to approve the resolution. After being seconded by Br. Brian Carty, the resolution was unanimously passed.

Item 4. Update from a 7th Grade Student

- Mr. James Sayer introduced Adriel Jose, a current seventh grade student at Brilla College Prep Elementary to the Brilla board and meeting attendees.
- In response to questions from Ms. Zurlo, Adriel described his experience as a student at Brilla, his favorite subject, and his dreams for the future.
- Mrs. Saroki de Garcia asked Adriel what he would change if he were principal, and Adriel noted that he would ensure all of his peers treated each other well.
- A conversation was had around Adriel's dreams for the future, and members of the board thanked and encouraged him.

Item 5. Update from the Head of Schools

- Mr. Douglas Minson provided an overview of his assessment of Brilla's current strengths and weaknesses in the areas of enrollment, student and teacher retention, instruction, curriculum, and overall culture.
- Mr. Minson then outlined his plans to strengthen Brilla's foundations and build upon its successes, including updated staffing models, re-prioritization of excellent classroom instruction, streamlined reporting structures, and updated professional development, increased resources to support student virtue, and inculcation of a classical culture.
- Ms. O'Grady thanked Mr. Minson and noted that it is reassuring that he is thinking through these challenges and sharing with the Board the path that he intends to take.
- Ms. Romfo noted that she is glad to see that he is seeing results in one school already.
- Mrs. Saroki de Garcia said that she thinks it will be important for Brilla leadership to share any structural changes with the board in the future.

Item 6. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 1:00 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from January 2023 Meeting

Approved by: BRILLA BOARD

DATE: FEBRUARY 14, 2023

Agenda:	
Date:	January 17, 2022
Time:	5:00-6:00 PM EST
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (<u>https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhs</u> ZWRrZStYQT09)
Participants:	 Board members: Eric Eckholdt, Stephanie Saroki de Garcia, James Jones, Mary O'Grady, Rick Ramirez, Darla Romfo, Charles Bozian, and Elena Sada School Staff: Calina Fernandez, Meirelys Ruiz, Shingi Mutasa, Zoranlly Burgos
	CMO Staff: Jolleen Wagner, Shingi Mutasa, Bria Cunningham, Jen Gowers, Jessica Lovinsky, Molly Rippe, Rachelly Crime, Stephanie Montero, Luanne Zurlo, Kenneth Burchfiel, Dan Faas, Christina Reyes, Kevin Hanratty, Emily Brooks, Shanelle County, Yeime Valle, Alexandra Cohill, Douglas Minson, Mariela Gratero, and Christy Mencia-Penalo
	Other: Kyle Pellerin and Robert Keogh (4th Sector Solutions)
Apologies:	Br. Brian Carty and David Ingles

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	5:00 pm
2	Approval of December Minutes	Eckholdt	5:03 pm
3	Approval of Issuance of Leasehold Mortgage for Brilla Pax - 1956 Jerome Ave	Salvatierra	5:05 pm
4	Update on St. Pius Construction Project	Salvatierra	5:10 pm
5	Financial Update	Salvatierra & Keogh	5:20 pm
6	Enrollment Update	Claudio	5:30 pm
7	Executive Session	Eckholdt	5:45 pm
8	Adjournment	Eckholdt	6:37 pm

Item 1. Call to Order:

• The meeting was called to order at 5:00 PM by Mr. Eric Eckholdt.

Item 2. Approval of December Minutes

• Ms. O'Grady motioned to approve the minutes from the December meeting and Mr. Jones seconded the motion. The minutes from the January meeting were then unanimously approved.

Item 3. Approval of Issuance of Leasehold Mortgage for Brilla Pax - 1956 Jerome Ave

- Mr. Salvatierra explained that Brilla recently signed a lease for 1956 Jerome Ave as a long-term home for Brilla Pax Elementary and Middle School. This property is currently under development by Atlantic Development. It will be leased to Seton, who in turn is subleasing to Brilla. The developer is closing on financing for the construction and has requested Brilla to sign a no-recourse leasehold mortgage, which will allow them to be exempt from the mortgage recording tax in NYC.
- Mr. Salvatierra noted that this structure was always contemplated as part of the deal and it does not introduce any new risk to Brilla. It has also been vetted by Brilla's attorneys. The developer will be covering Brilla's legal fees associated with their review.
- Ms. Bria Cunningham, Brilla's independent legal counsel, noted that agreed with Mr. Salvatierra's overview.
- Mr. Salvatierra introduced the resolution on page 4 of these notes.
- Mr. Jones motioned to approve the resolution. After being seconded by Ms. O'Grady, it was unanimously approved.

Item 4. Update on St. Pius Construction Project

- Mr. Salvatierra updated the board on the construction of Brilla's new gym and learning center at the site of the old St. Pius Church located directly behind Brilla College Prep Elementary. He reminded the board that Seton purchased the property from the Archdiocese of New York and is in the process of turning it into a gym space, teaching and learning center, and small group pull-out spaces, among other uses.
- He explained that Seton recently closed on its financing, broke ground on construction, and asbestos abatement is currently underway in the building. The project is currently on schedule and on budget.
- In response to a question from Ms. O'Grady, Mr. Salvatierra said that the projects Brilla and Seton have been involved with from DBI Construction have been on time and on budget.
- In response to a question from Ms. Sada, Mr. Salvatierra noted that the building is owned by Seton Education Partners.

Item 5. Financial Update

- Mr. Robert Keogh provided an overview of Brilla's current financial status, including revenue and expenses.
- A discussion was had around enrollment shortfalls, unexpected savings, the employer retention tax credit, and the financial forecast for the coming years.

Item 6. Enrollment Update

• Mrs. Claudio provided an update on Brilla's current and projected enrollment. She reviewed current enrollment numbers, attrition rates and trends, applications for the 2023-2024 school year,

and current initiatives to boost enrollment.

• A discussion was had around the current initiatives, demographic shifts, and relationships with families.

Item 6. Executive Session

- Mr. Eckdholt asked for a motion to move to an executive session to discuss matters related to the employment of a particular person. After being duly seconded, the motion unanimously passed.
- There was a motion to exit the executive session and resume the public session. The motion passed unanimously and at 6:35pm the board resumed public session.

Item 8. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 6:37 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from February 2023 Meeting

Approved by: BRILLA BOARD

DATE: MARCH 21, 2023

Agenda:		
Date:	February 14, 2023	
Time:	12:00-1:00 PM EST	
Time.	12.00-1.00 I M EST	
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhs ZWRrZStYQT09)	
Participants:	Board members : Eric Eckholdt, Stephanie Saroki de Garcia, Rick Ramirez, Darla Romfo, Br. Brian Carty, and David Ingles	
	School Staff: Calina Fernandez, Meirelys Ruiz, Shingi Mutasa, Mary Carley, Patrick McGowan	
	CMO Staff: Alexandra Cohill, Jolleen Wagner, Kenneth Burchfiel, Andrew Ketchum, Brett Chappell, Colleen Vaughn, Jen Gowers, Jessica Lovinsky, Juliana Odame-Arhin, Kevin Hanratty, Mariela Gratero, Ruby Amezquita, Stephanie Montero, Trevor Sorensen, Douglas Minson, Dan Faas, Luanne Zurlo, Reyes Claudio, Molly Rippe, Billy Bludgus, Matt Salvatierra, and Yeime Valle.	
	Other: Paul O'Neill, Joe Keeney, Kyle Pellerin (4th Sector Solutions), Kirsy De La Cruz	
Apologies:	James Jones, Mary O'Grady, Elena Sada, and Charles Bozian	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of January Minutes	Eckholdt	12:03 pm
3	Approval of Updated Student Code of Conduct	Minson	12:05 pm
4	Overview of State of the Schools and Opportunities Launch	Zurlo	12:15 pm
5	Academic Committee Update	Minson & Saroki de Garcia	12:25 pm
6	Principal Update - Veritas Middle	McGowan	12:30 pm
7	Adjournment	Eckholdt	12:40 pm

Item 1. Call to Order:

• The meeting was called to order at 12:00 PM by Mr. Eric Eckholdt.

Item 2. Approval of January Minutes

• Mr. Ingles motioned to approve the minutes from the January board meeting and Br. Brian Carty seconded the motion. The minutes from the January meeting were then unanimously approved.

Item 3. Approval of Updated Student Code of Conduct

- Mr. Minson provided an overview of the reasons why Brilla updated its student Code of Conduct and the updates it reflects. He noted that it has been vetted by independent legal counsel and is in accordance with all legal guidelines.
- A discussion was had around the plan for communicating the updated Code of Conduct with families.
- Mr. Paul O'Neill provided an overview of the legal landscape surrounding Codes of Conduct and noted that Brilla's Code is aligned with best practices across the sector. He recommended that Brilla provide training for staff around the Code of Conduct and its implementation.
- Mr. Eckholdt noted that he would like to have an update at a future board meeting about how the training and rollout of the code of conduct is proceeding. Mrs. Saroki de Garcia agreed and noted that explaining the rationale behind it could be helpful.
- Mrs. Saroki de Garcia motioned to approve Brilla's updated Student Code of Conduct. After being seconded by Mr. Ingles, the following motion was unanimously approved:

WHEREAS the Board of Directors of Brilla College Preparatory Charter Schools must approve any changes to the Brilla Schools academic program and discipline policy;

RESOLVED the Board of Directors of Brilla College Preparatory Charter Schools hereby approves the updated Brilla Schools Code of Conduct as recommended by management.

Item 4. Overview of State of the Schools & Opportunities Launch

• Ms. Zurlo provided an overview of Brilla's State of the Schools and the Opportunities Launch presentations.

Item 5. Academic Committee Update

- Mr. Minson provided an overview of the NWEA MAP achievement and growth scores across the network. He explained the strategic plan to achieve Brilla's academic targets.
- After a question from Mrs. Saroki de Garcia, Mr. Minson noted that the principal on each campus is the instructional and the culture leader of their school.
- A conversation was had around intervention efforts to remediate learning loss accrued during Covid-19.

Item 6. Principal Update – Veritas Middle

- Mr. Patrick McGowan provided an update on Brilla Veritas Middle School where he serves as principal. He gave an overview of academic and cultural data aligned with targets and initiatives.
- In response to a question from Mr. Eckholdt, Mr. McGowan discussed differences between the NWEA MAP tests and the interim assessments.

Item 7. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 12:45 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from March 2023 Meeting

Approved by: BRILLA BOARD

DATE: APRIL 19, 2023

Agenda:		
Date:	March 21, 2023	
Time:	12:00-1:00 PM EST	
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/82472478412?pwd=QWZOeWVpYzJVckRubVhs ZWRrZStYQT09)	
Participants:	Board members : Br. Brian Carty, James Jones, Elena Sada, Eric Eckhodlt, Mary O'Grady, Rick Ramirez, Stephanie Saroki de Garcia	
	School Staff: Calina Fernandez, Meirelys Ruiz, Patrick McGowan, and Shingi Mutasa.	
	CMO Staff: Allie Cohill, Jolleen Wagner, Luanne Zurlo, Brett Chappell, Christy Mencia-Penalo, Dan Faas, Daniel Palombo, Kenneth Burchfiel, Kevin Hanratty, Luanne Zurlo, Matt Salvatierra, Rachelly Crime, Ruby Amezquita, Stephanie Frias, Trevor Sorensen, William Scott, Emilia Chornay, Yeime Valle, Douglas Minson, Shanelle, Jolleen, Molly, David Morales, Reyes Claudio, and Emily Brooks.	
	Other: Sheila Mulcahy, Kyle Pellerin, Harrison Lewis, Joe Keeney, Kirsy De La Cruz, and Robert Keogh	
Apologies:	Charles Bozian, David Ingles, and Darla Romfo	

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	12:00 pm
2	Approval of February Minutes	Eckholdt	12:03 pm
3	Enrollment Update	Claudio	12:05 pm
4	Talent Update	Amezquita	12:15 pm
5	Executive Session	Eckholdt	12:25 pm
6	Adjournment	Eckholdt	12:40 pm

Item 1. Call to Order:

• The meeting was called to order at 12:00 PM by Mr. Eric Eckholdt.

Item 2. Approval of February Minutes

• Ms. O'Grady motioned to approve the minutes from the February board meeting and Br. Brian Carty seconded the motion. The minutes from the February meeting were then unanimously approved.

Item 3. Enrollment Update

- Mrs. Claudio provided an update on student enrollment data and initiatives.
- A conversation was had around reasons why parents choose to enroll their children at Brilla.
- Brilla parent, Ms. Kirsy de la Cruz made a comment about behavioral management at Brilla Veritas.
- The board members discussed responses to student behavior.

Item 4. Talent Update

- Ms. Ruby Amezquita provided an update on Brilla's talent recruitment and management. She overviewed the hiring landscape, midyear departures, retention, and Brilla's staff recruitment strategy.
- A conversation was had around staff longevity and pay transparency.

Item 5. Executive Session

- Mr. Eckholdt asked for a motion to enter into Executive Session to discuss the performance of a particular educational corporation and its employees. After being motioned by Ms. O'Grady, the motion was seconded and unanimously approved.
- There was a motion to exit the executive session and resume the public session. The motion passed unanimously and at 12:55 pm the board resumed public session.

Item 6. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 1:00 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.

Brilla College Preparatory Charter Schools ("Brilla") Board of Director Meeting Minutes from April 19, 2023 Meeting

Approved by: BRILLA BOARD

DATE: MAY 16, 2023

Agenda:	
Date:	April 19, 2023
Time:	12:00-1:00 PM EST
Location:	Brilla Schools Network Office: 441 E. 148TH St, Bronx, NY 10455 and Zoom (https://setonpartners-org.zoom.us/j/9926391850?pwd=VzZwcmRPK1NLcklrN1ZU OUpMRzdMUT09)
Participants:	Board members : Br. Brian Carty, James Jones, Eric Eckhodlt, Mary O'Grady, Stephanie Saroki de Garcia, David Ingles, Charles Bozien, and Darla Romfo
	School Staff: Calina Fernandez, Mei Ruiz, Patrick McGowan, Elizabeth Berger, Will Scott, Shingi Mutasa, Zoranlly Burgos, Denise McCrummen
	CMO Staff: Luanne Zurlo, Trevor Sorensen, Olivia Lang, Aaron Brenner, Derek Lyssy, Margaret Rippe, Jolleen Wagner, Yeime Valle, Kevin Hanratty, Reyes Claudio, Matt Salvatierra, Dan Faas, and Stephanie Montero
	Other: Robert Keogh, Sheila Mulcahy, Dan Peters, Joe Keeney, and Kyle Pellerin
Apologies:	Richard Ramirez and Elena Sada

Item No.	Agenda Item	Person Responsible	Length (Time)
1	Call to Order	Eckholdt	5:00 pm
2	Approval of March Minutes	Eckholdt	5:03 pm
3	990 Review and Approval	Salvatierra & Jones	5:05 pm
4	Financial Update	Keogh	5:10 pm
5	Financial Dashboard	Salvatierra	5:20 pm
6	Principal Update	Mutasa	5:30 pm
7	Adjournment	Eckholdt	5:40 pm

Item 1. Call to Order:

• The meeting was called to order at 5:00 PM by Mr. Eric Eckholdt.

Item 2. Approval of March Minutes

• Mary O'Grady motioned to approve the minutes from the March board meeting and Br. Brian Carty seconded the motion. The minutes from the March meeting were then unanimously approved.

Item 3. 990 Review and Approval

• Br Brian Carty moved to approve the 990 with the below resolution, and David Ingles seconded the motion. The resolution was unanimously approved:

WHEREAS the Board of Trustees of Brilla College Preparatory Charter Schools must approve the IRS Form 990 before filing;

RESOLVED the Board hereby approves the FY21 IRS Form 990, at the recommendation of the Audit Committee.

Item 4. Financial Update

• Mr. Keogh provided an overview of Brilla's financials as of March 2023.

Item 5. Financial Dashboard

- Mr. Keogh provided an overview of key financial metrics.
- The ratios, and their volatility were discussed.

Item 6. Principal Update

- Mr. Shingi Mutasa, founding principal at Brilla Pax Elementary, provided an update on the elementary school. He presented a discussion on the data on elementary student academic results
- Due to a question by Mary O'Grady, Mr. Mutasa explained the impacts of the pandemic on students.
- Due to a question by Mary O'Grady, Mr. Mutasa explained the time commitment involved in addressing specific gaps in student learning.
- Due to a question by Eric Eckholt, Mr. Mutasa explained the intervention program as well as enrollment trends and bussing needs.

Item 7. Adjournment

- Upon being duly motioned and seconded, the meeting was adjourned at 5:36 pm.
- Minutes submitted by Alexandra Cohill on behalf of Mr. Rick Ramirez, Board Secretary.